



Mr. Moore is a Senior Executive Consultant with Long International and has over 29 years of experience with a strong focus in upstream oil and gas field developments using decision-driven stage gate processes. He is adept at front-end scoping and planning, capital project execution and brownfield operations support. Mr. Moore established a successful parallel track record of business acumen and company leadership, having transformed a little-known and unprofitable subsea front-end consulting engineering firm into an industry-recognized and profitable full-service engineering and capital project management services firm. He is known for creating a cohesive team culture, employing a hands-on leadership style, and leading from the front.

Mr. Moore specializes in full-field development concept feasibility, pre-FEED and FEED engineering studies, topsides greenfield and brownfield

expansion detailed design, installation/hookup/pre-commissioning planning, contracting strategy formulation, capital project execution planning and management, brownfield operations support, and structural analysis and design. During his career, he has worked on project locations throughout the world including US Gulf of Mexico, Mexico, North Africa, Northwest Africa, Angola, Nigeria, Congo, Cote d'Ivoire, Cameroon, and Vietnam. Project types include FPSOs, subsea developments, and fixed platforms.

EDUCATION

M.B.A., Finance, University of Houston, 1997, with honors M.S., Civil Engineering, University of Texas, Austin, 1989 B.S., Civil Engineering, University of Colorado, Boulder, 1987, with honors

PROFESSIONAL REGISTRATIONS

Project Management Professional (PMP), Project Management Institute (No. 2311729) Registered Professional Engineer, Texas (No. 80777) Registered Professional Engineer, California (No. 47631) Registered Professional Engineer, Colorado (inactive) Registered Professional Engineer, Louisiana (inactive)

PROFESSIONAL AFFILIATIONS

Offshore Energy Center, Pioneering Technology Committee United States Navy Reserve, Lieutenant Commander, 1st Naval Construction Regiment

PROJECT AND TECHNICAL EXPERIENCE

Representative project and technical experience includes:

- Engaged as an independent expert for an arbitration involving a North African offshore oil field development.
- Leading feasibility studies for an offshore gas field and marginal offshore oil fields offshore Northwest Africa.
- Management of upstream oil and gas projects, including project management and the management of major engineering and construction contractors as owner's representative.
- Overall coordination of, and input to, formal oil & gas field Plan of Development for submission to authorities.