



ROGER D. ASPER, FICCP



Mr. Asper is a Senior Executive Consultant with Long International and has over 35 years of experience in engineering, construction management, and claims consulting. Mr. Asper has served as an Executive Advisor, Technical Advisor, Senior Project Manager, Claims Manager, and Senior Construction Claims Consultant, and has guided public and private organizations in the resolution of construction disputes. He is an expert in the preparation and evaluation of construction claims, dispute resolution and avoidance, schedule delay analysis, project and contract management, project controls, disruption and productivity analysis, and arbitration/litigation support. Mr. Asper has been an expert witness in trial, arbitration, and mediation. He has international project experience in the transportation, commercial, educational, medical, petrochemical, oil refining, pipeline, and power industries. His consulting expertise is based on a broad range of hands-on

construction experience including multibillion U.S. dollar industrial projects in the United States, the Middle East (Kuwait, Qatar, Saudi Arabia, UAE), and various parts of Central America, and South Africa.

EDUCATION

Harvard Business School – Project Management Course, 2016

Louisiana State University, Graduate Courses in Engineering and Business, 1979-1980

B.A., Business Administration, Wichita State University, Wichita, Kansas, 1981

B.S., Engineering, United States Military Academy, West Point, New York, 1972

PROFESSIONAL AFFILIATIONS

Royal Institute of Chartered Surveyors, Member

Chartered Institute of Building, Incorporate Member

Institute of Construction Claims Practitioners, Fellow Member

AACE International (Past Member)

Society of Construction Law (Gulf Chapter) (Past Member)

TECHNICAL EXPERIENCE

Representative U.S. and international technical experience includes:

- Analysis of CPM schedules to determine the impacts of delays, disruption, acceleration, loss of labor productivity, and entitlement to time extensions
- Deposition and expert witness testimony
- Construction claims preparation, analysis, defense, and negotiation of settlements
- Assessment and quantification of direct and indirect damages associated with construction claims
- Identification and systematic evaluation of major engineering and construction problems and their cause/effect relationship on cost and schedule overruns
- Evaluation and quantification of cumulative impact claims resulting from multiple change orders and other impacts
- Management of oil and gas, hotel, educational, and infrastructure projects including program and project management, and the management of major engineering and construction contractors as the owner's representative
- Contract/entitlement analysis



- Development of project and risk management plans and procedures for complex, mega projects, and international engineering and construction contractors as the owner's representative
- Management of project measurements, performance, and assessments
- Analysis of construction contract terms and conditions
- Development of corporate policies and procedures

PROJECT EXPERIENCE

Mr. Asper has evaluated claims and assessed the performance of owners, engineers, and contractors on numerous types of projects both in the U.S. and internationally. Representative clients and projects include the following:

Oil Refinery, Petrochemical and Chemical Plants, and Offshore Oil & Gas Production Facilities

- Placid Oil Company, Louisiana – Acted as Project Manager for the renovation of a delayed coker unit.
- Elba Island LNG Facility, Savannah, Georgia – Acted as Commercial Manager for a contractor on the US\$2 billion LNG export facility project.
- Exxon Oil Company, Louisiana – Acted as Project Manager for miscellaneous plant upgrades.
- Plateau Oil Company, New Mexico – Performed all structural and foundational design for the plant relocation.
- Uthmaniyah Gas Plant, Saudi Arabia – Acted as the owner's construction Project Engineer for the US\$1 billion plant project. Responsible for the mechanical and electrical construction areas as well as the administration building and control room. Interfaced with design engineer and contractor to resolve issues related to the cryogenic blow-down line turn over to Aramco operations. Along with the Government of Saudi Arabia, was responsible for security of the gas plant project.
- Marjan/Zuluf Offshore Gas Gathering Operations, Saudi Arabia – Acted as member of the Gas Project staff for the US\$1 billion operation. Interfaced with procurement and production teams for the project concrete-lined pipe supply.

Nuclear, Coal, Geothermal, Biomass, and Gas-Fueled Power Plants

- Medupi Coal Fired Power Plant, South Africa – As the Lead Delay Consultant, managed a team of eight consultants and sub-consultants during the assignment, which included providing support for the Dispute Arbitration Board team effort on behalf of the employer. The project was valued at \$2.4 billion. Advised the employer on all delay and strike issues on claims totaling \$13 billion.

Commercial, Educational, Medical and Industrial Buildings, Airports, Correctional Facilities, and Stadiums and Convention Centers

- Miami International Airport, Miami, Florida – Retained by counsel for the contractor to defend against subcontractor claims related to the US\$1.5 billion airport project. Prepared "white papers" to assist counsel with subcontractor claims.
- Doha International Airport, Doha, Qatar – Retained by a contractor to prepare a delay claim in conjunction with the construction of the new airport.
- Ft. Lauderdale International Airport, Ft. Lauderdale, Florida – Retained by the Ft. Lauderdale International Airport to defend against contractor delay and quantum claims.



- Sidra Medical and Research Center, Doha, Qatar – Retained by an international joint venture contractor to prepare an extension of time claim with prolongation costs on this US\$2.5 billion healthcare project. The project comprised a state-of-the-art hospital of 550 beds, outpatient’s clinic, multi-story parking, link bridges and tunnels, mosque, central services building, infrastructure, and external works. Prepared delay analysis for the extension of time claim.
- Jaber Al Ahmed Al Jaber Al Sabah Hospital, Kuwait City, Kuwait – Retained by an international contractor to advise on commercial and contractual services to the joint venture Egyptian/Kuwaiti contractors on the US\$1.1 billion healthcare project. The project comprised a 47,000-SM hospital with 1,200 beds, a 5,000-SM dental building, associated staff and doctor residences, support facilities and infrastructure. With the project in considerable delay and minimal variations agreed, created two teams to assist with existing claims (Team 1), and potential claims and contract management (Team 2). Assisted with the preparation of the delay claim with Team 1, and then continued as part of the project with Team 2.
- Broward County School Board, Ft. Lauderdale, Florida – Acted as a Project Manager for the School Board Facilities Department for over 30 major projects during a six-year period. Responsible for project planning, design, and construction.
- Orange County Public School Board, Orlando, Florida – Retained by the Orange County School Board to provide program management services for the US\$300 million building program. Acted as owner’s representative for several of the construction projects. Responsible for projects from design through construction.
- Miami Dade County School Board, Miami, Florida – Retained by counsel for the school board to defend against claims from various contractors.
- Miami Performing Arts Center, Miami, Florida – Retained by Dade County, Florida to defend against contractor claims.
- Lonestar Precast, Miami, Florida – Supported a team of five experts in preparation of a lawsuit concerning damage to a large mall as a result of Hurricane Andrew. Case involved potential defective construction resulting in a US\$63 million lawsuit.
- Westin Diplomat Hotel and Convention Center, Hollywood, Florida – Retained by counsel for the construction manager to monitor the US\$800 million project and to prepare for a potential claim by the owners. Supervised all planning efforts. Dealt with all notices to owner, construction liens, and closeout of over 400 subcontractors and suppliers. Prepared a defense to negligence claim by the owner and the U.S. Department of Labor.
- Bluewaters Island Development, Dubai, UAE – Assessed the contractor’s project controls procedures, provided risk assessment, and estimated time for completion. Also reviewed the contractor’s extension of time claim, and provided a report.
- City of Miami Capital Improvement Bond Program, (roads, sewers, and governmental buildings), Miami, Florida – Assisted with the administration of a US\$125 million bond issue. Responsible for all project cost issues and estimating. Oversaw review and approval of all contractor bids prior to award.
- Pinellas Suncoast Transit Authority (PSTA) Maintenance and Administration Complex, St. Petersburg, Florida – Hired by the owner, PSTA, to monitor construction completion for this US\$32 million project. Prepared a defense against the contractor claims. Prepared the defense in conjunction with the attorneys for the PSTA, and served as an expert during the mediation.
- Department of Corrections, San Juan Federal Prison, San Juan, Puerto Rico – Retained by the Department of Corrections to determine cost to complete and re-bid a major prison construction project after the original contractor defaulted on the contract. Acted on behalf of the Surety Company as Construction Manager during the completion of the project.



- Surfside Governmental Facility, Surfside, Florida – Prepared a claim for the general contractor for wrongful termination against the City of Surfside and the Surety Company. Represented the general contractor in mediation with the Surety Company.

Wastewater Treatment Plants, Earth-Filled Dams, Lock and Dam Projects, Fiber Optic Communications Projects, Port and Concrete Wharf Projects

- Polk County Utilities Capital Improvement Project, Lakeland, Florida – Retained by the Polk County Utilities Department to monitor the Capital Improvements Program for this US\$250 million project. Acted as Program Manager, and was assigned to handle all planning and scheduling.
- Pakistan Deep Water Contain Port Project, Karachi, Pakistan – Retained by the contractor to review its existing extension of time claim and provide recommendations.
- North Doha Water Treatment Plant, Doha, Qatar – Retained by the contractor to prepare delay and quantum claims.

PROFESSIONAL EXPERIENCE

Long International, Inc.

Orlando/Tampa, Florida Area (October 2016 to Present)

As a Senior Executive Consultant with Long International, Mr. Asper provides construction claims analyses related to schedule delays, acceleration issues, requests for time extension, assessment of liquidated damages, productivity losses, and the quantification of damages.

Quantum Global Solutions

Houston, Texas (September 2018 to December 2019)

Mr. Asper served as a Vice President and Commercial Manager. In this role, he was responsible for overseeing a LNG facility designed for export purposes. He was in charge of operations within the U.S. as well as the profitable management of projects and contracts from inception to completion.

HKA Global

Savannah, Georgia (June 2017 to August 2018)

Mr. Asper acted as a Claims Manager for a contractor on a US\$2 billion LNG export facility project. His duties included overseeing change orders, initiating and developing client relationships, and performing accounting functions, including payments and invoicing.

KPMG-HPR

London, England and Qatar (July 2015 to October 2016)

As an Executive Advisor during the initial phases of business development in Qatar, Mr. Asper conducted evaluations of contractor performance utilizing Acumen Fuse software. He also established risk procedures for contractors. Significant assignments included the Bluewaters Island Development in Dubai, UAE, and the Pakistan Deep Water Contain Port Project in Karachi, Pakistan.



High Point Rendel (HPR)

Johannesburg, South Africa (February 2014 to July 2015)

Mr. Asper acted as a Senior Claims Consultant for Eskom Power Co. He served on three Dispute Adjudication Boards during construction. He also supervised the preparation of expert reports, and specialized in delay aspects of labor strikes. A significant assignment included the \$2.4 billion Medupi Power Plant in South Africa.

Hill International

Kuwait, Saudi Arabia, UAE, Qatar (June 2012 to January 2014)

Mr. Asper acted as Senior Claims Consultant/Associate Director. As Senior Claims Consultant, he was responsible for the preparation for contractors or defense of claims by employers. In addition, he performed delay analysis as required. Significant assignments included the US\$2.5 billion Sidra Medical & Research Center in Doha, Qatar, and the US\$1.1 billion Jaber Al Ahmed Al Jaber Al Sabah Hospital in Kuwait City, Kuwait.

URS Corporation

Orlando, Florida (January 2004 to February 2012)

Mr. Asper acted as Senior Project Manager. He participated in the Project Management Teams for URS for the City of Miami Capital Improvements Bond Project, the US\$32 million PSTA New Administration, Maintenance and Operations Facility, the US\$250 million Polk County Utilities Capital Improvement Program, and the US\$300 million Orange County Public Schools Project. During this time, he consulted on cost and scheduling issues as well as handled other project management responsibilities.

Roger D. Asper Construction Consulting

Ft. Lauderdale, Florida (April 2003 to January 2004)

Mr. Asper performed claim analysis and provided expert witness testimony related to scheduling and cost estimating. He also worked on contract issues pertaining to the Miami International Airport Expansion Project, and prepared a claim for the general contractor for wrongful termination against the City of Surfside and the Surety Company.

Peckar & Abramson, LLC

Ft. Lauderdale, Florida (July 2000 to April 2003)

Mr. Asper acted as a Technical Advisor for project control and construction issues during the construction of a US\$600 million resort complex located in Hollywood, Florida. He conducted budgetary and financial analysis and submitted recommendations to improve the project management and internal financial control systems.

Atkins & Company

Ft. Lauderdale, Florida (May 1999 to July 2000)

Mr. Asper acted as Senior Consultant in the preparation of a legal defense for construction claims totaling several million dollars. He performed cost analysis involving maintenance, operations, and construction costs in support of litigation. In addition, he consulted on program and project management procedures with the San Juan, Puerto Rico Department of Corrections. Mr. Asper also dealt with several large surety companies



in respect to completion contracts for HUD projects. He testified as an expert witness concerning issues of scheduling and cost estimating in Palm Beach County, Florida.

High Point Rendel/PinnacleOne

Plantation, Florida (June 1996 to May 1999)

Mr. Asper acted as Senior Claims Consultant. He was responsible for preparation of construction claim documents. He assisted in the preparation of claim defense analysis on claims related to school board projects as well as for private individuals. Mr. Asper also conducted defective construction inspections and site evaluation inspections. During his employment with the company, Mr. Asper supported a team of five experts in preparation of a lawsuit concerning the Lonestar Precast Mall in Miami, Florida.

The School Board of Broward County, Florida

Ft. Lauderdale, Florida (January 1990 to June 1996)

Mr. Asper acted as Project Manager. He was completely responsible for construction projects valued at over US\$100 million. He managed multiple projects, which included direct communication with general contractors, subcontractors, and material suppliers. He also managed four to six construction supervisors. Mr. Asper specialized in claim analysis, dispute resolution and problem solving utilizing lateral thinking, persistence, and innovation. He was certified by the State of Florida as a Uniform Building Code Inspector, and participated in the State of Florida Schools Survey Team.

Flamingo Construction

Miami Beach, Florida (May 1985 to January 1990)

Mr. Asper operated this general construction firm, which undertook commercial and residential projects, and specialized in restorations of historic properties located in the Art Deco District of Miami Beach. His responsibilities ranged from estimation and purchasing through supervision of the trades and quality control. He engaged in extensive interactions with owners, architects, and inspectors.

Hipotecas Y Pagares

Santo Domingo, Dominican Republic (October 1983 to May 1985)

Mr. Asper provided management and technical expertise in startup and on-going business operations for a group of companies.

Arabian American Oil Company

Saudi Arabia, (October 1980 to October 1983)

Mr. Asper served as a construction Project Engineer. He acted as a member of the Project Management Team for several projects including the Uthmaniya Gas Plant and the Marjan/Zuluf Offshore Gas Gathering Operations Project. In addition to technical analysis and estimates, he assumed overall responsibility of a security project in conjunction with the Government of Saudi Arabia.



TESTIMONY EXPERIENCE

- 2020 *HDGSK Unincorporated JV v. Al Essam Group*, International Court of Arbitration, International Chamber of Commerce, virtual testimony. Testified during arbitration.
- 2015 Led a team of eight consultants to defend a \$13 billion claim by Hitachi Power Systems against Eskom on the Medupi Power Plant in South Africa. Defense was presented by counsel to a Dispute Arbitration Board. Testified during mediation. July 2015.
- 2004 Selected by Pinellas Suncoast Transit Authority to prepare a defense of claim by Clancy & Theys Construction. Deposed and testified during mediation. Case was settled in mediation. September 2004.
- 2000 Prepared a defense in support of *Verzura Construction v. St. Paul's Surety* concerning the Surfside Governmental Facility in Surfside, Florida. Issues involved change order costs and costs associated with wrongful termination. Testified during mediation. July 2000.
- 1998 Served as an expert witness on schedule and cost issues in support of Palm Beach County Utilities. Deposed and testified during mediation. September 1998.
- 1998 Served as an expert witness on schedule, cost, and defective construction issues in support of *Ichibad Restaurant v. RCC Contractors*. Deposed and testified in a Palm Beach, Florida court. June 1998.